

SADC Programme for Biomass Energy Conservation in Southern Africa

# **Institutional Stoves**

based on the Rocket Stove principle



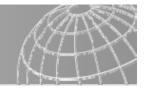
Malawi experience







#### **Baseline situation**



## Wasteful use of firewood in institutions in Malawi



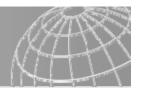








## **Benefits of the Rocket stove**



# Firewood needed to cook 100 I of Maize Pap (nsima)

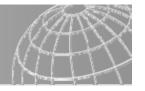


170 kg on the open fire 14 kg with the new rocket stove





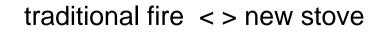
#### Other benefits of the Rocket stove





- Less danger for the cook to get burnt
- Less burning and waste of food
- Better quality of food

,Nsima' prepared out of the same flour:





#### ... more benefits of the Rocket stove



... compared to other improved stoves like the Bellerive stove (right):

- For the user: Convenience
  - No need to cut wood
  - Less time needed to prepare wood
  - No chimney to sweep, less maintenance
  - Less smoke even without a chimney
- For the owner: Economy
  - Less expensive to buy
  - No chimney to be passed through the wall or the roof





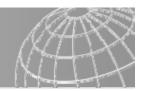
The draft system of the ,bellerive' type of stove is designed to work with a CLOSED door to function well.

Reality: it is used with long and uncut pieces of wood with the door open





## Marketing chain



,Marketing chain' demystified means to answer these questions:

- Who is involved to turn raw materials into a sellable product?
- Who is involved to make the product reach the user?

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In other words: How can we ensure that we get ...
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- ... the right stove ...
- ... to the target users ...
- ... in the right quantity, quality and price ...
- ... in the right place ...
- ... at the right time ...
- ... so that everybody involved gets a fair profit





# ... The right stove....













1 USD

8 USD

**15** USD

**20** USD

**30** USD









50 USD

80 USD

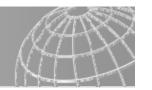
50-100 USD

200 USD

300 USD



#### ... to the target users....



,WFP'- model special design for the needs of the first big customer

Sized for a 110-l-half-drum

Must be mobile, as WFP distributes the stoves to the sch

 Cheaper design with a lower skirt, for one metal sheet to yield two stoves, target price ca. 200 USD

Today: average surtax free-prices, without pot

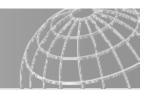
retail: 25,000 – 28,000 MK (ca.180 - 200 USD)

wholesale: 23,000 - 25,000 MK (ca.165 - 180 USD)

Over 2,200 institutional stoves sold all over Malawi Thereof about 1,400 WFP-models bought by donors supporting school-feeding programmes (WFP, UNICEF, Mary's Meals, GTZ Basic Education programme), rest to other institutions like prisons, hospitals, private schools, orphanages, restaurants, company kitchens etc.



#### ... in the right quality ...



## **Branding: Logo development**



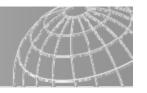




- The name ,rocket stove' was inherited and stands worldwide for the rocket design principles developed at Aprovecho Institute, there was no indigenous name yet when we developed the logo
- In a quick survey the three flames were recognised, associated with the project and linked to high quality
- Logo simulating the L-shape of a rocket stove fire chamber
- First letter could stand on its own and would still be recognisable
- Stencil font chosen for easier spray painting



## ... in the right quality ... (ctd.)

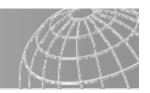


#### Branding, certification and quality control





#### ... in the right quality... (ctd.)

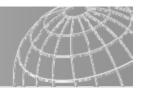


- High level of project effort necessary to maintain standards and reputation: min. first 100 stoves inspected by project staff before delivery and quality control sheet filled, later on spot checks only
- Each stove goes out with a serial number, a matching certificate and a user manual
- Certificate serves as warranty proof (granted by producer)
- Register of certificates = proof of stoves sold





#### ... at the right place and the right time...



- First entrepreneur trained in 2004 in Mulanje
- In 2005, further 14 entrepreneurs selected for training (already in business, at least one successful product on the market)
- Only 4 became certified rocket stove producers
- They cover the 3 major regions of Malawi
- All retail directly from their workshops
- No middlemen (wholesaler, retailer) involved
- Ken Steel Engineering has an outlet in Blantyre and employs a sales person who at time goes all over the country with a pickup full of stoves targeting private schools etc.
- Delivery of bigger orders to the customer often offered as extra customer service





#### ... so that everybody makes a profit...



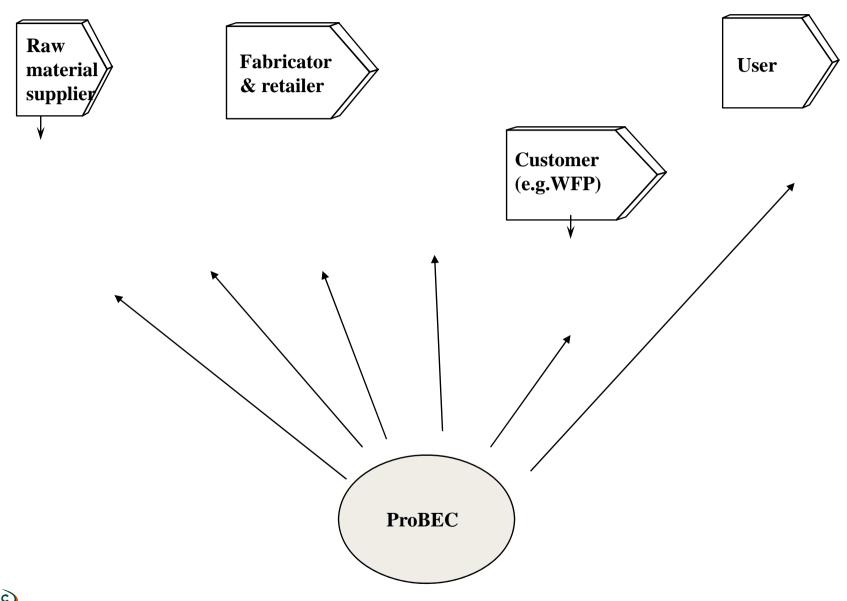
- Market research in 2003 showed a potential makret of 600 institutions
- Over 2,200 stoves sold since 2004
- New market opened = school feeding programmes, scope ca. 4,500 primary schools in Malawi
- Lifespan ca. 3 years of the stoves (with maintenance)
- So far the current production capacity of 1,000 stoves per year seems sufficient, Ken Steel can respond to order of 500 stoves within 2 months. Stoves account for ca. 70 percent of his business
- Conclusion: Sustainable supply sounds possible





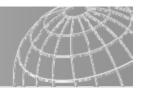
## **Marketing Chain for a Portable WFP - Stove**







# Promotion by the project



# Create display platform: International Trade Fair etc.

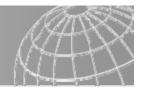








# Promotion by the project



Demonstrations at schools, donors, meetings of networks like the Private Schools Association, Tea Association etc.,





## **Common Myths**



- Producers know their costs
- Pricing is based on costs
- Producers know their yearly turnover
- Producers know the difference between turnover and profit
- Bookkeeping is done by professional people

